Preliminary meeting notice

The shareholders are invited to attend the Combined Shareholders’ Meeting that will be held on Wednesday, May 6, 2015 at 3:00 p.m. at the Palais des Congrès, 2, place de la Porte Maillot, 75017 Paris.

Agenda

Ordinary Shareholders’ Meeting:

— Board of Directors’ reports.
— Statutory Auditors’ reports.
— Approval of the Company financial statements for the year ended December 31, 2014.
— Approval of the consolidated financial statements for the year ended December 31, 2014.
— Appropriation of 2014 earnings and setting of the dividend.
— Authorization granted to the Board of Directors for a period of 18 months to allow the Company to trade in its own shares.
— Renewal of the term of office of a member of the Board of Directors.
— Appointment of a member to the Board of Directors.
— Opinion on elements of remuneration due or allocated to Mr. Benoît Potier and to Mr. Pierre Dufour for the year ended December 31, 2014.

Extraordinary Shareholders’ Meeting:

— Authorization granted to the Board of Directors for a period of 24 months to reduce the share capital by cancellation of treasury shares.
— Authorization granted to the Board of Directors for a period of 38 months to grant existing or new shares to employees and executive officers of the Group, or some of such employees or executive officers, resulting in the waiver by shareholders of their preferential subscription rights to the shares to be issued.
— Delegation of authority granted to the Board of Directors for a period of 26 months in order to increase the share capital via the issuance of ordinary shares or marketable securities conferring entitlement, immediately and/or in the future, to the Company’s share capital, with retention of shareholder preferential share subscription rights.
— Authorization granted to the Board of Directors for a period of 26 months to increase the issuance amount of shares or marketable securities in the event of oversubscription.
— Amendment to article 8 (Rights and obligations governing shares) of the Company’s articles of association.
— Amendment to article 18 (Shareholders’ Meeting) of the Company’s articles of association.
— Delegation of authority granted to the Board of Directors for a period of 26 months to perform share capital increases, with cancellation of preferential subscription rights, reserved for members of a company or Group savings plan.
— Delegation of authority granted to the Board of Directors for a period of 18 months to perform share capital increases, with cancellation of preferential subscription rights, reserved for a category of beneficiaries.

Ordinary Shareholders’ Meeting:

— Powers for formalities.

Draft resolutions

Ordinary Shareholders’ Meeting

First resolution (Approval of the Company financial statements for the year ended December 31, 2014)

The shareholders, deliberating according to the quorum and majority required for Ordinary Shareholders’ Meetings, having reviewed:
— the Reports of the Board of Directors and the Statutory Auditors;
— the Company’s financial statements, income statement, balance sheet and notes thereto;
approve the Company’s financial statements for the year ended December 31, 2014 as presented, and approve the transactions reflected in these financial statements or mentioned in these reports.

The shareholders determined the amount of net earnings for the fiscal year at 5,060,836,696 euros.
Second resolution (Approval of the consolidated financial statements for the year ended December 31, 2014)

The shareholders, deliberating according to the quorum and majority required for Ordinary Shareholders’ Meetings, having reviewed:
— the Reports of the Board of Directors and the Statutory Auditors;
— the Group’s consolidated financial statements;
approve the consolidated financial statements for the year ended December 31, 2014 as presented.

Third resolution (Appropriation of 2014 earnings and setting of the dividend)

The shareholders, deliberating according to the quorum and majority required for Ordinary Shareholders’ Meetings, having noted that, considering the fiscal year 2014 earnings of 5,060,836,696 euros and the retained earnings of 1,360,559,422 euros as of December 31, 2014, distributable earnings for the year amount to a total of 6,421,396,118 euros, approve the proposals of the Board of Directors regarding the appropriation of earnings. The shareholders hereby decide to appropriate distributable earnings as follows:

| Legal reserve | 17,622,664 euros |
| Retained earnings | 5,498,686,600 euros |
| Dividend (including the loyalty dividend) | 905,086,854 euros |

Hence, a dividend of 2.55 euros shall be paid to each of the shares conferring entitlement to a dividend, it being specified that in the event of a change in the number of shares conferring entitlement to a dividend compared to the 344,872,883 shares making up the share capital as of December 31, 2014, the overall dividend amount would be adjusted accordingly and the amount appropriated to the retained earnings account would be determined on the basis of the dividend effectively paid.

The dividend payment date will be set for May 20, 2015:
— for direct registered shares: directly by the Company, based on the means of payment indicated by the holders;
— for intermediary registered shares, as well as for bearer shares which are registered in shareholder accounts: by the authorized intermediaries to whom the management of these shares has been entrusted.

The dividend distributions made with respect to the last three fiscal years are as follows:

<table>
<thead>
<tr>
<th>Fiscal year</th>
<th>Total amount distributed (a) (in euros)</th>
<th>Number of shares concerned (b)</th>
<th>Dividend distributed eligible in its entirety for the 40% allowance referred to in article 158-3-2° of the French Tax Code (in euros)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fiscal year 2011</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ordinary dividend</td>
<td>709,532,352</td>
<td>283,812,941</td>
<td>2.50</td>
</tr>
<tr>
<td>Loyalty dividend</td>
<td>19,517,704</td>
<td>78,070,815</td>
<td>0.25</td>
</tr>
<tr>
<td>Fiscal year 2012</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ordinary dividend</td>
<td>780,702,897</td>
<td>312,281,159</td>
<td>2.50</td>
</tr>
<tr>
<td>Loyalty dividend</td>
<td>22,657,383</td>
<td>90,629,532</td>
<td>0.25</td>
</tr>
<tr>
<td>Fiscal year 2013</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ordinary dividend</td>
<td>797,720,774</td>
<td>312,831,676</td>
<td>2.55</td>
</tr>
<tr>
<td>Loyalty dividend</td>
<td>23,176,483</td>
<td>92,705,933</td>
<td>0.25</td>
</tr>
</tbody>
</table>

(a) Theoretical values calculated based on the number of shares as of December 31 for each fiscal year.
(b) Number of shares expressed historically as of December 31 for each fiscal year.
The amounts effectively paid after adjustment were as follows:
— fiscal year 2011 – ordinary dividend: 704,800,280 euros for 281,920,112 shares; loyalty dividend: 17,872,597 euros for 71,490,388 shares;
— fiscal year 2012 – ordinary dividend: 776,404,573 euros for 310,561,829 shares; loyalty dividend: 20,886,338 euros for 83,545,351 shares;
The adjustment arises from the change in the number of treasury shares, from the final determination of the loyalty dividend taking into account shares sold between January 1 and the ex-dividend date, and from the exercise of options over this same period.
Pursuant to the provisions of the articles of association, a loyalty dividend of 10%, i.e. 0.25 euro per share with a par value of 5.50 euros, shall be granted to shares which have been held in registered form since December 31, 2012, and which remain held in this form continuously until May 20, 2015, the dividend payment date.

In accordance with the provisions of article 243 bis of the French Tax Code, it is specified that the ordinary and loyalty dividends are also in their entirety eligible for the 40% allowance referred to in section 2° of paragraph 3 of article 158 of the aforementioned Code.

The total amount of the loyalty dividend for the 102,644,011 shares which have been held in registered form since December 31, 2012, and which remained held in this form continuously until December 31, 2014, amounts to 25,661,003 euros.

The total loyalty dividend corresponding to these 102,644,011 shares that cease to be held in registered form between January 1, 2015 and May 20, 2015, the dividend payment date, shall be deducted from the aforementioned amount.

**Fourth resolution (Authorization granted to the Board of Directors for a period of 18 months to allow the Company to trade in its own shares)**

The shareholders, deliberating according to the quorum and majority required for Ordinary Shareholders’ Meetings, after having reviewed the Report of the Board of Directors, in accordance with articles L. 225-209 et seq. of the French Commercial Code and the directly applicable provisions of European Commission regulation No. 2273/2003 of December 22, 2003, authorize the Board of Directors to allow the Company to repurchase its own shares in order to:

— cancel them, subject to the adoption of the tenth resolution;
— retain them for the purpose of tendering them within the scope of an exchange offer or for payment in external growth transactions, in accordance with recognized market practice and applicable regulations;
— tender them following the exercise of rights attached to marketable securities conferring entitlement to Company shares by redemption, conversion, exchange, presentation of a warrant or any other means;
— implement (i) any share purchase option plans or (ii) plans for free grants of shares, or (iii) any employee share ownership transactions reserved for members of a Company savings plan, performed under the terms and conditions set forth in articles L. 3331-1 et seq. of the French Labor Code through the transfer of shares bought back previously by the Company under this resolution, or providing for a free grants of shares in respect of a contribution in shares by the Company and/or to replace the discount; or (iv) share grants to employees and/or Executive Officers of the Company or affiliated companies, in accordance with the laws and regulations in force;
— maintain an active market in the Company’s shares pursuant to a market liquidity contract in accordance with an Ethics Charter recognized by the French financial market authority — (Autorité des marchés financiers).

The shareholders set the maximum purchase price at 165 euros (excluding acquisition costs) per share with a par value of 5.50 euros and the maximum number of shares that can be bought back at 10% of the total number of shares comprising the share capital at December 31, 2014, i.e. 34,487,288 shares with a par value of 5.50 euros, for a maximum total amount of 5,690,402,520 euros, subject to the legal limits.

These shares may be purchased at any time, excluding the periods for takeover bids on the Company’s share capital, on one or more occasions, and by all available means, either on or off a stock exchange, in private transactions, including the purchase of blocks of shares, or through the use of derivative instruments, and, if applicable, by all third parties acting on behalf of the Company, under the terms and conditions stipulated in the last paragraph of article L. 225-206 of the French Commercial Code.

Shares bought back may be commuted, assigned or transferred in any manner on or off a stock exchange or through private transactions, including the sale of blocks of shares, in accordance with the applicable regulations.

Dividends on treasury shares held by the Company shall be allocated to retained earnings.

This authorization is granted for a period of 18 months starting from the date of this Shareholders’ Meeting. It supersedes the authorization granted by the fourth resolution of the Ordinary Shareholders’ Meeting of May 7, 2014 with respect to the non-utilized portion of such authorization.

The shareholders give full powers to the Board of Directors, with the possibility of delegating such powers, to implement this authorization, place orders for trades, enter into all agreements, perform all formalities and make all declarations with regard to all authorities and, generally, do all that is necessary for the execution of any of the Board’s decisions made in connection with this authorization.

The Board of Directors shall inform the shareholders of any transactions performed in light of this authorization in accordance with applicable regulations.

**Fifth resolution (Renewal of the term of office of Ms Siân Herbert-Jones as Director)**

The shareholders, deliberating according to the quorum and majority required for Ordinary Shareholders’ Meetings, after having reviewed the Report of the Board of Directors, decide to renew the term of office of Ms Siân Herbert-Jones as a Director for a term of four years, which will expire at the end of the Ordinary Shareholders’ Meeting in 2019, held to approve the financial statements for the fiscal year ending December 31, 2018.

**Sixth resolution (Appointment of Ms Geneviève Berger as Director)**
The shareholders, deliberating according to the quorum and majority required for Ordinary Shareholders’ Meetings, after having reviewed the Report of the Board of Directors, decide to appoint Ms Geneviève Berger as a Director for a term of four years, which will expire at the end of the Ordinary Shareholders’ Meeting in 2019, held to approve the financial statements for the fiscal year ending December 31, 2018.

Seventh resolution (Approval of the agreements referred to in articles L. 225-38 et seq. of the French Commercial Code and the Statutory Auditors’ Special Report, relating to Mr Benoît Potier)

The shareholders, deliberating according to the quorum and majority required for Ordinary Shareholders’ Meetings, duly note that the Special Report provided for by the laws and regulations currently in force on the new agreements referred to in articles L. 225-38 et seq. of the French Commercial Code undertaken in favor of Mr Benoît Potier, has been submitted to them.

The shareholders approve the agreements and the report prepared with regard to such agreements pursuant to articles L. 225-38 et seq. of the French Commercial Code.

Eighth resolution (Opinion on elements of remuneration due or allocated to Mr Benoît Potier for the year ended December 31, 2014)

The shareholders, consulted in accordance with the AFEP/MEDEF corporate governance Code for listed companies, and deliberating according to the quorum and majority required for Ordinary Shareholders’ Meetings, issues a favorable opinion on the elements of remuneration for 2014 due or allocated to Mr Benoît Potier, as presented in the Company’s 2014 Reference Document, in chapter 3 “Corporate Governance”, sub-section “Elements of remuneration for 2014 due or allocated to Mr Benoît Potier, submitted for the shareholders’ opinion”.

Ninth resolution (Opinion on elements of remuneration due or allocated to Mr Pierre Dufour for the year ended December 31, 2014)

The shareholders, consulted in accordance with the AFEP/MEDEF corporate governance Code for listed companies, and deliberating according to the quorum and majority required for Ordinary Shareholders’ Meetings, issues a favorable opinion on the elements of remuneration for 2014 due or allocated to Mr Pierre Dufour, as presented in the Company’s 2014 Reference Document, in chapter 3 “Corporate Governance”, sub-section “Elements of remuneration for 2014 due or allocated to Mr Pierre Dufour, submitted for the shareholders’ opinion”.

Extraordinary Shareholders’ Meeting

Tenth resolution (Authorization granted to the Board of Directors for a period of 24 months to reduce the share capital by cancellation of treasury shares)

The shareholders, deliberating according to the quorum and majority required for Extraordinary Shareholders’ Meetings, after having reviewed the Report of the Board of Directors and the Statutory Auditors’ Special Report, authorize the Board of Directors to cancel, via its decisions alone, on one or more occasions, and within the limit of 10% of the Company’s share capital per 24-month period, any or all of the shares bought back by the Company within the scope of the authorization adopted by this Ordinary Shareholders’ Meeting in its fourth resolution and of those shares bought back within the scope of the authorizations adopted by the Ordinary Shareholders’ Meetings of May 7, 2014 and May 7, 2013 and to reduce the share capital by this amount.

The difference between the carrying amount of the canceled shares and their par value will be allocated to any reserve or additional paid-in capital accounts.

This authorization is granted for a period of 24 months starting from the date of this Shareholders’ Meeting. It supersedes the authorization granted by the Extraordinary Shareholders’ Meeting of May 7, 2014 in its fifteenth resolution with respect to the non-utilized portion of such authorization.

Full powers are granted to the Board of Directors, with the possibility of sub-delegation under the conditions set by law, to implement this authorization, deduct the difference between the carrying amount of the shares canceled and their par value amount from all reserve and additional paid-in capital accounts and to carry out the necessary formalities to implement the reduction in capital which shall be decided in accordance with this resolution and amend the articles of association accordingly.

Eleventh resolution (Authorization granted to the Board of Directors for a period of 38 months to grant existing or new shares to employees and executive officers of the Group, or some of such employees or executive officers, resulting in the waiver by shareholders of their preferential subscription rights to the shares to be issued)

The shareholders, deliberating according to the quorum and majority required for Extraordinary Shareholders’ Meetings, after having reviewed the Report of the Board of Directors and the Statutory Auditors’ Special Report,

1. authorize the Board of Directors, within the scope of articles L. 225-197-1 et seq. of the French Commercial Code, to proceed, on one or more occasions, to free share attribution of existing or new shares to beneficiaries whom it will determine from among the employees and executive officers of the Company and entities affiliated with the Company within the meaning of article L. 225-197-2 of the aforementioned Code, under the conditions set out below:
2. decide that the existing or new shares that are granted pursuant to this authorization may not represent more than 0.5% of the share capital on the date of the decision by the Board of Directors to grant them, bearing in mind that the shares granted to executive officers of the Company pursuant to this authorization may not represent more than 0.15% of the share capital on the date of the decision by the Board of Directors to grant them; the total numbers of shares thus determined do not take into account any adjustments that could be made in the event of a transaction involving the Company’s share capital;

3. decide that the maximum par value amount of share capital increases performed on the basis of this authorization shall be deducted from the overall limit stipulated in paragraph 2 of the twelfth resolution (or any resolution which would replace it at a later date);

4. decide that the grant of such shares to their beneficiaries shall become definitive either:
   i) at the end of a minimum vesting period of two years, it being specified that the beneficiaries shall then be required to hold such shares for a minimum period of two years as from their final grant date; or
   ii) for all or some of the shares granted, at the end of a minimum vesting period of four years, in which case no minimum holding period shall apply,
   it being specified that the Board of Directors shall have the option to choose between these two possibilities and to use them alternatively or concurrently, and that it may, in either case, extend the vesting period, and, in the first case, extend the holding period and, in the second case, provide for a holding period;

5. decide that the grant of such shares to their beneficiaries shall become definitive prior to the end of the above-mentioned vesting periods and that such shares shall be freely transferable in the event of disability of the beneficiary, under the conditions provided for by law;

6. take due note that, in the event of the free share attribution of new shares, this authorization shall entail, as and when such shares are definitively granted, an increase in capital by capitalization of additional paid-in capital, reserves or profits in favor of the beneficiaries of the shares and the correlative waiver by the shareholders of their preferential subscription rights to such shares in favor of the beneficiaries;

7. grant full powers to the Board of Directors, with the possibility of sub-delegation under the conditions set by law, in order to implement this authorization. The Board of Directors shall have full powers in order to, in particular:
   — determine the identity of the beneficiaries, or the category or categories of beneficiaries, of the share attribution and the number of shares attributed to each of them,
   — set the conditions and, where applicable, the criteria for the attribution of shares,
   — provide for the possibility to provisionally suspend the rights to the attribution under the conditions provided for by law and the applicable regulations,
   — enter the free shares attributed in a registered account in the name of their holder, mentioning, where applicable, the holding period and the length of such period, and to waive the holding period for the shares in any circumstances in which this resolution or the applicable regulations make it possible to waive such holding period,
   — provide for the possibility, if it deems necessary, to make adjustments to the number of free shares attributed in order to preserve the rights of the beneficiaries, depending on any transactions involving the Company’s share capital carried out during the vesting period, as referred to in section 2 of article L. 225-181 of the French Commercial Code, and under such conditions as it may determine,
   — in the event of the issue of new shares, to deduct, where applicable, from additional paid-in capital, reserves or profits as it chooses, the amounts required to pay for such shares, record the completion of the capital increases carried out pursuant to this authorization, make the corresponding amendments to the articles of association and, in general, carry out all acts and complete all formalities that may be required.

This authorization is granted for a period of 38 months as from the date hereof and supersedes the authorization granted by virtue of the twelfth resolution of the Extraordinary Shareholders’ Meeting of May 7, 2013, for its non-utilized part.

**Twelfth resolution** (Delegation of authority granted to the Board of Directors for a period of 26 months in order to increase the share capital via the issuance of ordinary shares or marketable securities conferring entitlement, immediately and/or in the future, to the Company’s share capital, with retention of shareholder preferential share subscription rights for a maximum nominal amount of 470 million euros)

The shareholders, deliberating according to the quorum and majority required for Extraordinary Shareholders’ Meetings, after having reviewed the Board of Directors’ Report and the Statutory Auditors’ Special Report and in accordance with articles L. 225-129 to L. 225-129-6 and L. 228-91 to L. 228-93 of the French Commercial Code:

1. delegate to the Board of Directors, with the option of subdelegation, in accordance with the legal provisions, the authority to decide, in the amount and on the dates it will determine, with retention of preferential share subscription rights, one or more capital increases via the issue, in France and other countries, in euros, foreign currencies or units of account determined according to several currencies, (i) of ordinary Company shares, (ii) of marketable securities governed by articles L. 228-91 et seq. of the French Commercial Code which are the Company's capital securities, granting access to other Company share capital and/or entitlement to Company debt securities and/or (iii) of marketable securities representing a debt claim governed or not by articles L. 228-91 et seq. of the French Commercial code, conferring entitlement to or likely to confer entitlement to share capital to be issued by the Company, these marketable securities could also potentially grant access to the Company's existing share capital and/or debt securities, the subscription of which may be completed in cash or by offsetting against liquid and payable debts;

The delegation thereby granted to the Board of Directors is valid for a period of 26 months starting from the date of this Shareholders’ Meeting, it being specified however that the Board of Directors will not be authorized to make use of it during periods of takeover bids on the Company’s share capital;
2. decide that the total amount of share capital increases likely to be performed thereby immediately and/or in the future may not exceed the nominal amount of 470 million euros, from which shall be deducted (i) the issuance amount of shares or marketable securities in the event of oversubscription, pursuant to the thirteenth resolution (or any resolution which would replace it at a later date), and (ii) the total amount of share capital increases performed in accordance with the twelfth resolution (or any resolution which would replace it at a later date); this limit being increased by the number of shares necessary for adjustments likely to be made in accordance with applicable legislative and regulatory provisions, and, as the case may be, in accordance with the contractual provisions for other cases of adjustment, to preserve the rights of holders of marketable securities conferring entitlement to the Company’s shares; the maximum nominal amount (or its counter-value in euros on the issue decision date in the event of an issue in foreign currencies or units of account determined by reference to several currencies) of the marketable debt securities conferring entitlement to the Company’s share capital issued by virtue of this delegation may not exceed a limit of 3 billion euros from which shall be deducted, as the case may be, the issuance amount, in the event of oversubscription, pursuant to the thirteenth resolution below (or any resolution which would replace it at a later date);

3. decide that the shareholders have, proportional to the amount of their shares, a preferential share subscription right to the shares or marketable securities conferring entitlement, immediately and/or in the future, to the Company’s shares issued pursuant to this resolution;

4. decide that if the subscriptions made by the shareholders prorata to their existing shareholding and, as the case may be, over and above their existing shareholding if allowed by the Board of Directors, have not resulted in the purchase of all of the shares or marketable securities defined above, the Board of Directors may use, in the order it shall deem appropriate, each or some of the options set forth in article L. 225-134 of the French Commercial Code;

5. acknowledge and decide, as necessary, that all issuance decisions under this delegation of authority shall entail, to the benefit of the holders of issued marketable securities giving access, or likely to give access to capital securities to be issued by the Company, the waiver by Company shareholders of their preferential subscription rights to shares to be issued to which these marketable securities will give entitlement immediately and/or in the future;

6. grant full powers to the Board of Directors, with the option of sub-delegation under the conditions set by law, to implement this delegation and specifically:

- determine the price, the terms and conditions and dates of issues, and the form and characteristics of the marketable securities to be created,
- set the amounts to be issued, suspend, where necessary, the exercise of Company share attribution rights attached to marketable securities to be issued within a period not exceeding three months, determine the terms and conditions ensuring, as the case may be, the preservation of rights of holders of marketable securities conferring future entitlement to Company shares, in accordance with the legal, regulatory and, as the case may be, contractual provisions, and proceed, where necessary, with any deductions from any issue premiums and specifically deductions of costs arising from issues,
- list, where necessary, the marketable securities to be issued for trading in a regulated market, make all necessary arrangements and enter into any agreements in order to successfully conclude the issues contemplated, duly record the share capital increases arising from any issue carried out via this delegation and amend the articles of association accordingly.

7. take due note that this delegation supersedes the delegation granted by the Extraordinary Shareholders’ Meeting of May 7, 2013 in its thirteenth resolution.

**Thirteenth resolution (Authorization granted to the Board of Directors for a period of 26 months to increase the issuance amount of shares or marketable securities in the event of oversubscription)**

The shareholders, deliberating according to the quorum and majority required for Extraordinary Shareholders’ Meetings, after having reviewed the Board of Directors’ Report and the Statutory Auditors’ Special Report, and pursuant to the provisions of article L. 225-135-1 of the French Commercial Code, in the event of an issue of shares or marketable securities with retention of preferential subscription rights as provided by the twelfth resolution:

— authorize the Board of Directors, with the option of subdelegation, to increase, under the conditions set by the law, the number of shares or marketable securities to be issued with shareholders preferential subscription rights, at the same price as set for the initial issue, within the deadlines and limits set by the applicable regulations;
— decide that the nominal amount of the increase in the issue determined in accordance with this resolution shall be deducted from the initial limit and, in the event of an issue of debt securities, from the second limit stated in the twelfth resolution;
— decide that the authorization thereby granted to the Board of Directors is valid for a period of 26 months starting from the date of this Shareholders’ Meeting.

**Fourteenth resolution (Amendment to article 8 (Rights and obligations governing shares) of the Company's articles of association)**

The shareholders, deliberating according to the quorum and majority required for Extraordinary Shareholders’ Meetings, after having reviewed the Board of Directors’ Report, decide, in accordance with the option provided for in paragraph 3 of article L. 225-123 of the French Commercial Code amended by Law No. 2014-384 dated March 29, 2014 aimed at reestablishing the real economy, not to confer double voting rights and as a result add a new paragraph 3 to article 8 of the Company's articles of association ("Rights and obligations governing shares"), which reads as follows:
"Subject to legal and regulatory restrictions, voting rights attached to the shares are proportionate to the capital quota they represent and each share confers the right to one vote. In accordance with the option provided for in paragraph 3 of article L. 225-123 of the French Commercial Code, double voting rights will not be conferred to paid-up shares and for which a nominative registration for at least two years in the name of the same shareholder can be proved."

**Fifteenth resolution (Amendment to article 18 (Shareholders’ Meetings) of the Company’s articles of association)**

The shareholders, deliberating according to the quorum and majority required for Extraordinary Shareholders’ Meeting, after having reviewed the Board of Directors’ Report, decide to amend article 18 of the Company’s articles of association as follows:

"Article 18
Shareholders’ Meetings

The right to attend Shareholders’ Meetings of the Company shall be justified by the registration of the shares in the name of the shareholder or of the intermediary registered on behalf of the shareholder (pursuant to legal provisions) at 00:00 a.m., Paris time, on the third business day preceding the Shareholders’ Meeting:

— for owners of registered shares: in the registered share accounts kept by the Company;
— for owners of bearer shares: in the bearer share accounts kept by the duly empowered intermediary, in accordance with prevailing regulations.

The right to attend Shareholders’ Meetings of the Company shall be justified by the registration of the shares in the name of the shareholder or of the intermediary registered on behalf of the shareholder within the time frames and under the conditions provided for by French law."

The rest of article 18 remains unchanged.

**Sixteenth resolution (Delegation of authority granted to the Board of Directors for a period of 26 months to perform share capital increases, with cancellation of preferential subscription rights, reserved for members of a Company or Group savings plan)**

The shareholders, deliberating according to the quorum and majority required for Extraordinary Shareholders’ Meetings, after having reviewed the Report of the Board of Directors and the Statutory Auditors’ Special Report, deliberating pursuant to articles L. 225-129-6 and L. 225-138-1 of the French Commercial Code and articles L. 3331-1 et seq. of the French Labor Code:

1. delegate to the Board of Directors the authority to decide to increase share capital, on one or more occasions, at the time or times and in the proportions that it deems appropriate, via the issuance of ordinary shares of the Company as well as equity securities granting access to the Company’s share capital, reserved for employees who contribute to a Company or Group savings plan;
2. decide that the total amount of share capital increases likely to be performed under this resolution may not exceed a maximum nominal amount of 30.25 million euros, corresponding to the issue of a maximum of 5.5 million shares, it being specified that this amount does not include additional shares to be issued, in accordance with applicable legal and regulatory provisions, and when relevant, contractual stipulations providing for other adjustments, to preserve the rights of holders of equity securities conferring access to share capital and that the total amount of share capital increases likely to be performed under this resolution and the seventeenth resolution may not exceed the aforementioned nominal amount of 30.25 million euros;
3. decide that the maximum nominal amount of share capital increases likely to be performed on the basis of this delegation shall be deducted from the overall limit stipulated in paragraph 2 of the twelfth resolution (or any resolution which would replace it at a later date);
4. decide that the beneficiaries of these capital increases will be, directly or through an intermediary of a Company mutual fund or all other structures or entities permitted by applicable legal or regulatory provisions, the members, within the Company and the French or foreign companies, which are affiliated to it within the meaning of article L. 225-180 of the French Commercial Code and article L. 3344-1 of the French Labor Code, of a Company or Group savings plan;
5. decide to cancel the preferential subscription rights of shareholders to the new shares or other equity securities, and equity securities to which the latter would confer entitlement, which shall be issued in favor of the aforementioned members of a Company or Group savings plan in accordance with this resolution;
6. decide that the subscription price may not exceed the average, determined in accordance with article L. 3332-19 of the French Labor Code, of the opening trading prices for the Company’s share during the 20 trading days preceding the date of the decision setting the opening date for the subscription period, or be more than 20% lower than such average, bearing in mind that the shareholders officially authorize the Board of Directors, if deemed appropriate, to reduce or cancel the aforementioned discount, in view of the legal, regulatory and tax constraints under the applicable foreign law, where applicable;

7. decide, in accordance with article L. 3332-21 of the French Labor Code, that the Board of Directors may provide for the free share attribution, to the aforementioned beneficiaries, of shares to be issued or already issued or other equity securities or securities granting access to the Company’s capital to be issued or already issued, in respect of (i) the contribution that could be paid in accordance with the regulations governing Company or Group saving plans, and/or (ii) where appropriate, the discount;

8. also decide that, should the beneficiaries not subscribe to the entire capital increase within the allotted deadlines, the capital increase would only be performed for the amount of the shares subscribed, and that the non-subscribed shares may be offered again to the beneficiaries concerned within the scope of a subsequent capital increase;

9. grant full powers to the Board of Directors with the option of sub-delegation under the conditions set by law, to determine, within the limits described above, the various terms and conditions of the transaction and particularly:
   — define the criteria which the companies must meet in order for their employees to be entitled to benefit from the capital increases,
   — determine a list of these companies,
   — set the terms and conditions of the share issue, the characteristics of the shares, and, where appropriate, the other equity securities, determine the subscription price calculated based on the method defined above, set the terms and conditions and deadline for fully paying up the subscribed shares, deduct from the "Additional paid-in capital" account all costs relating to these capital increases and, if deemed appropriate, all sums necessary to bring the legal reserve up to one tenth of the new share capital after each share issue, and generally complete, directly or through an authorized representative, all the transactions and formalities relating to the share capital increases performed under this resolution and, specifically, perform all the necessary formalities, and where appropriate, take any measures with a view to listing the shares issued pursuant to this resolution for trading on the Euronext Paris exchange, and:
   — set the opening and closing dates for the subscription period, record the completion of the corresponding capital increase and amend the articles of association accordingly;

10. decide that this delegation granted to the Board of Directors is valid for a period of 26 months starting from the date of this Shareholders’ Meeting and strips of all legal effect the delegation granted to the Board of Directors pursuant to the fifteenth resolution of the Extraordinary Shareholders’ Meeting of May 7, 2013, for the amount of the non-utilized portion of such delegation.

**Seventeenth resolution (Delegation of authority granted to the Board of Directors for a period of 18 months to perform share capital increases, with cancellation of preferential subscription rights, reserved for a category of beneficiaries)**

The shareholders, deliberating according to the quorum and majority required for Extraordinary Shareholders’ Meetings, after having reviewed the Report of the Board of Directors and the Statutory Auditors’ Special Report, pursuant to articles L. 225-129 to L. 225-129-2 and article L. 225-138 of the French Commercial Code:

1. delegate to the Board of Directors, the authority to decide to increase share capital, on one or more occasions, at the time or times and in the proportions it shall deem fit, via the issuance of ordinary shares of the Company as well as any other equity securities conferring entitlement to the Company’s share capital, reserved for the category of beneficiaries defined hereafter;

2. decide that the total amount of share capital increases likely to be performed under this resolution may not exceed a maximum nominal amount of 30.25 million euros, corresponding to the issue of a maximum of 5.5 million shares, it being specified that this amount does not include additional shares to be issued, in accordance with applicable legal and regulatory provisions, and when relevant, contractual stipulations providing for other adjustments, to preserve the rights of holders of capital securities conferring access to share capital and that the total amount of share capital increases likely to be performed under this resolution and the sixteenth resolution may not exceed the aforementioned par value amount of 30.25 million euros;

3. decide that the maximum nominal amount of share capital increases likely to be performed on the basis of this delegation shall be deducted from the overall limit stipulated in paragraph 2 of the twelfth resolution (or any resolution which would replace it at a later date);

4. decide to cancel the preferential subscription rights of shareholders to the shares or other equity securities and to the equity securities to which the latter would confer entitlement, which shall be issued pursuant to this resolution and to reserve the right to subscribe them to the category of beneficiaries meeting the following characteristics: any financial institution or subsidiary of such an institution mandated by the Company and which would subscribe to shares, or other equity securities issued by the Company pursuant to this resolution, with the sole intent to enable employees and executive officers of foreign companies, affiliated to the Company within the meaning of article L. 225-180 of the French Commercial Code and article L. 3344-1 of the French Labor Code, to benefit from a shareholding or investment plan with an economic profile comparable to an employee share ownership scheme that would be set up in connection with a share capital increase performed in accordance with the sixteenth resolution submitted to the vote of this Shareholders’ Meeting, taking into account the regulatory and fiscal and/or social framework applicable in the country of residence of the employees and executive officers of the aforementioned foreign companies;

5. decide that the unit price for the issue of the shares to be issued pursuant to this resolution shall be determined by the Board of Directors based on the Company’s share price; this issue price shall be equal to the average of the opening trading prices for the share during the 20 trading days preceding the date of the Board of Directors’ decision setting the opening date for the period of subscription to a share capital increase performed on
English translation for information purposes

the basis of the sixteenth resolution, with the possibility of reducing this average by a maximum discount of 20%; the amount of this discount shall be determined by the Board of Directors within the aforementioned limit;

6. decide that the Board of Directors shall have full powers, under the terms and conditions set forth by law and within the limits defined above, with the option of sub-delegation, so as to implement this delegation and particularly in order to:
— set the date and price for the issue of shares or other equity securities to be issued in accordance with this resolution as well as the other terms and conditions governing the issue,
— determine the beneficiary (or list of beneficiaries) for the cancellation of the preferential subscription right within the above-defined category, as well as the number of shares to be subscribed by such beneficiary (or each beneficiary),
— where appropriate, determine the characteristics of the other equity securities granting access to the Company’s share capital under the applicable legal and regulatory conditions,
— record the completion of the share capital increase, complete, directly or through an authorized representative, all the transactions and formalities involving the share capital increases and on its sole decision and if it deems appropriate, deduct the share capital increase costs from the amount of additional paid-in capital relating to such increases, amend the articles of association accordingly and perform all the necessary formalities, and where appropriate, take any measures with a view to listing the shares issued pursuant to this resolution for trading on the Euronext Paris exchange;

7. decide that this delegation of authority granted to the Board of Directors is valid for a period of 18 months starting from the date of this Shareholders’ Meeting.

Ordinary Shareholders’ Meeting

Eighteenth resolution (Powers for formalities)

Full powers are granted to a holder of a copy or extract of the minutes of this Shareholders’ Meeting to perform all official publications and other formalities required by law and the regulations.

A. Attendance at the Shareholders’ Meeting

Any shareholders, regardless of the number of shares held, may take part in the Shareholders’ Meeting.

Shareholders may attend the Meeting:
— personnally;
— or by correspondence,
— or by granting proxy to the Meeting Chairman,
— or by granting proxy to the spouse or partner with whom a French civil solidarity pact has been signed, another shareholder, or any other person (physical person or legal entity) of their choice under the terms and conditions set forth in article L. 225-106 of the French Commercial Code or even without specifying a representative.

For any proxy granted by a shareholder without indication of a representative, the Chairman of the Shareholders’ Meeting will vote in favor of the adoption of the draft resolutions presented or approved by the Board of Directors, and will vote against the adoption of all other draft resolutions.

In accordance with article R. 225-85 of the French Commercial Code, a shareholder who has already cast his/her vote by mail, sent a proxy or requested his/her admission card to the Meeting, or, where applicable, the certificate of attendance, may no longer opt for another means of participation.

In accordance with article R. 225-85 of the French Commercial Code, shareholders may attend the Meeting if they can justify:
— for registered shares: the book-entry of the shares in the registered share accounts kept by the Company at 00:00, Paris time, on Monday, May 04, 2015;
— for bearer shares: the book-entry of the shares (where applicable in the name of the intermediary registered on behalf of the shareholder under the regulatory and legal terms and conditions) in the bearer share accounts kept by the duly empowered intermediary at 00:00, Paris time, on Monday, May 04, 2015. The duly empowered intermediaries shall append a certificate of attendance to the proxy voting form or the admission card request drawn up in the name of the shareholder or on behalf of the shareholder represented by the registered intermediary.
Only those shareholders who are able to justify this capacity at 00:00, Paris time, on Monday, May 04, 2015, under the aforementioned terms and conditions, may attend this Shareholders’ Meeting.

A shareholder may at any time sell all or some of his/her shares:
— should the sale occur prior to 00:00, Paris time, on Monday, May 04, 2015, the vote cast by mail, proxy or admission card including, where applicable, a certificate of attendance, shall be invalidated or amended accordingly, depending on the case. Accordingly, the duly empowered intermediary holding the account shall inform the Company of the sale and send it the necessary information;
— any sale or transaction performed after 00:00, Paris time, on Monday, May 04, 2015, by whatever means, shall neither be notified by the duly empowered intermediary nor taken into consideration by the Company.
Intermediaries registered on behalf of shareholders who are not resident in France and benefiting from a general authorization to manage shares may transfer or issue under their own name shareholders’ votes. Under article L. 228-3-2 of the French Commercial Code, they must reveal the economic shareholder to the issuer.

Furthermore, Air Liquide offers shareholders the option of voting by Internet, prior to the Shareholders’ Meeting using the Votaccess secure voting platform either:
— via the Company’s website, www.airliquide.com, under the Shareholders section, which will redirect the shareholder automatically to the dedicated voting website https://www.actionairliquide.com, for holders of registered shares; or
— via the website of their account-holding institution for holders of bearer shares.

This option is only available to holders of bearer shares whose account-holding institution is a member of the Votaccess system and that proposes this service for this Shareholders’ Meeting.

Prior to the Shareholders’ Meeting, each shareholder may use this electronic platform to request an admission card, communicate voting instructions or appoint or revoke a proxy under the conditions detailed below.

1. Attendance at the Shareholders’ Meeting in person:

Any shareholder wishing to attend the Shareholders’ Meeting in person may request an admission card.

A 10 euros attendance fee will be paid to all shareholders who attend a valid Shareholders’ Meeting in person, regardless of the number of admission cards presented on the day of the Shareholders’ Meeting or the number of proxies represented.

1.1 Admission card request sent by mail

Any shareholder wishing to attend the Shareholders’ Meeting in person may ask for an admission card request form by sending a letter to:
— for registered shares: the Company’s head office at the following address, Air Liquide, Direction du Service actionnaires, 75, quai d’Orsay, 75007 Paris;
— for bearer shares: to the account-holding institution managing the shares.

Only requests received by no later than Thursday, April 30, 2015 shall be processed. To facilitate their reception, shareholders wishing to attend the Shareholders’ Meeting are asked to request their admission card as early as possible.

Shareholders shall send their voting forms so that the Company receives them by no later than midnight, Paris time, on Saturday, May 02, 2015:
— for registered shares: directly to the Company;
— for bearer shares: to the account-holding institution managing the shares, who will forward it to the Company.

No form received by the Company after midnight, Paris time, on Saturday, May 02, 2015 will be taken into account.

Admission cards will be sent to shareholders by mail.

1.2 Admission card request sent electronically

Any shareholder wishing to attend the Shareholders’ Meeting in person may also request an admission card electronically as follows:
— for registered shares: on the Votaccess secure platform via the Company’s website, www.airliquide.com, under the Shareholders’ section, which will redirect the shareholder automatically to the dedicated voting website https://www.actionairliquide.com, Shareholders may connect using their Shareholder ID and login communicated by mail prior to the Shareholders’ Meeting;
— for bearer shares: via the Internet portal of the account-holding institution managing the shares. After connecting to the site using their normal user ID and password, shareholders should click on the vote icon appearing on the Air Liquide share line and follow the instructions that appear on screen. This option is only available to holders of bearer shares whose account-holding institution is a member of the Votaccess system and that proposes this service for this Shareholders’ Meeting.

Access to the Votaccess platform via the Internet portal of the shareholder’s account-holding institution may be subject to specific user conditions defined by this institution. Accordingly, holders of bearer shares interested in this service are invited to contact their account-holding institution to consult the terms of use.

Admission cards will be sent to shareholders, at their own choice, by e-mail or by mail.

The Votaccess platform for this Shareholders’ Meeting shall open on Tuesday, March 24, 2015. The ability to request an admission card by Internet prior to the Shareholders’ Meeting shall end at 3 p.m., Paris time, on Tuesday, May 05, 2015. In order to avoid potential congestion of the Votaccess platform, shareholders are strongly recommended not to wait until the eve of the Shareholders’ Meeting to input their instructions.

1.3. Certificate of attendance

In any case, a certificate of attendance dated Monday, May 04, 2015 or thereafter shall be issued by the duly empowered intermediary to bearer shareholders who wish to attend the Meeting in person and who have not received their admission card on the date of the Meeting.

Holders of registered shares who have not received their admission card on the date of the Shareholders’ Meeting, may attend the meeting by presenting themselves at the Reception desk.

2. Voting by correspondence or proxy:
2.1 Voting by correspondence or proxy by mail

Any shareholder wishing to vote by correspondence or proxy may request a proxy or correspondence voting form by sending a letter to:
— for registered shares: the Company’s headquarters at the following address, Air Liquide, Direction du Service actionnaires, 75, quai d’Orsay, 75007 Paris;
— for bearer shares: to the account-holding institution managing the shares.
Only requests received by no later than Thursday, April 30, 2015 shall be processed.

Shareholders shall send their voting forms so that the Company receives them by no later than midnight, Paris time, on Saturday, May 02, 2015:
— for registered shares: directly to the Company;
— for bearer shares: to the account-holding institution managing the shares, who will forward it to the Company.
No form received by the Company after midnight, Paris time, on Saturday, May 02, 2015 will be taken into account in the voting at the Shareholders’ Meeting.

Shareholders are reminded that in order to grant a proxy, the voting form must be completed and signed, detailing the full name and address of the shareholder and the full name and address of the proxy.

A shareholder may revoke his/her proxy, bearing in mind that the revocation should be made in writing under the same conditions as the appointment and transmitted to the Company. To appoint a new proxy after revocation, a shareholder shall ask the Company (if he/she holds registered shares) or his/her financial intermediary (if he/she holds bearer shares) to send him/her a new proxy voting form with the wording “Change of Proxy”, and should return it so that the Company will receive it by no later than midnight, Paris time, on Saturday, May 02, 2015.

2.2 Voting by absentee ballot or proxy electronically

Any shareholder wishing to vote by correspondence or proxy over the Internet, prior to the Shareholders’ Meeting, may communicate their voting instructions as follows:
— for registered shares: on the Votaccess secure platform via the Company’s website, www.airliquide.com, under the Shareholders’ section, which will redirect the shareholder automatically to the dedicated voting website https://www.actionairliquide.com. Shareholders may connect using their Shareholder ID and login communicated by mail prior to the Shareholders’ Meeting;
— for bearer shares: via the Internet portal of the account-holding institution managing the shares. After connecting to the site using their normal user ID and password, shareholders should click on the vote icon appearing on the Air Liquide share line and follow the instructions that appear on screen. This option is only available to holders of bearer shares whose account-holding institution is a member of the Votaccess system and that proposes this service for this Shareholders’ Meeting.

Access to the Votaccess platform via the Internet portal of the shareholder’s account-holding institution may be subject to specific user conditions defined by this institution. Accordingly, holders of bearer shares interested in this service are invited to contact their account-holding institution to consult the terms of use.

Pursuant to the provisions of article R. 225-79 of the French Commercial Code, the appointment or revocation of a proxy may be notified electronically, in accordance with the same procedures as described above.

The Votaccess platform for this Shareholders’ Meeting shall open on Tuesday, March 24, 2015. The ability to vote or appoint or revoke a proxy over the Internet prior to the Shareholders’ Meeting shall end at 3 p.m., Paris time, on Tuesday, May 05, 2015. In order to avoid potential congestion of the Votaccess platform, shareholders are strongly recommended not to wait until the eve of the Shareholders’ Meeting to input their instructions.

B. Requesting the addition of agenda items or draft resolutions – Filing of written questions

Request to add agenda items or draft resolutions:

One or more shareholders representing at minimum the percentage of share capital required by applicable legal and regulatory provisions may request, within twenty days of the publication of this preliminary meeting notice, the addition of agenda items or draft resolutions pursuant to the terms and conditions stipulated in article L. 225-105 and articles R. 225-71 to R. 225-73 of the French Commercial Code.

Shareholders should send requests to add agenda items that have been justified or draft resolutions by registered letter with acknowledgment of receipt to the Company’s head office at the following address: Air Liquide, Direction du Service actionnaires, 75, quai d’Orsay, 75007 Paris, or by e-mail to the following address: shareholders@airliquide.com, by no later than Thursday, March 12, 2015. The request should contain:
— the item to be added to the agenda and the reasons why; or
— the draft resolutions, which may include a short summary of the justification and, where necessary, the information stipulated in section 8 of article R. 225-71 of the French Commercial Code; and
— a certificate of account registration justifying that the authors of the request possess or represent the percentage of share capital required by aforementioned article R. 225-71 of the French Commercial Code.

The discussion at the Shareholders’ Meeting covering agenda items or draft resolutions filed by the shareholders is subject to the transmission, by the authors, of a new certificate justifying the registration of the shares under the same conditions on the second working day preceding the Shareholders’ Meeting at 00:00, Paris time (i.e. 00:00, Paris time, on Monday, May 04, 2015).
The list of items added to the agenda and the draft resolutions, presented by shareholders under the aforementioned terms and conditions, will be published on the Company’s website, www.airliquide.com, under the Shareholders section, pursuant to article R. 225-73-1 of the French Commercial Code.

Filing of written questions:

In accordance with article R. 225-84 of the French Commercial Code, a shareholder who wishes to submit written questions may send, by no later than the fourth working day preceding the date of the Shareholders’ Meeting, i.e. midnight, Paris time, on Wednesday, April 29, 2015, his/her questions by registered letter with acknowledgment of receipt to the following address: Air Liquide, Président du Conseil d’Administration, 75, quai d’Orsay, 75007 Paris, or by e-mail to the following address: shareholders@airliquide.com, together with a certificate of account registration for holders of bearer shares.

Responses to written questions may be published directly on the Company’s website, at the following address: www.airliquide.com, under the Shareholders section.

C. Documents made available to the shareholders

All documents which should be made available for consultation by shareholders with respect to this Shareholders’ Meeting may be consulted at the Company’s headquarters at 75, quai d’Orsay, 75007 Paris, under the terms and conditions stipulated in the applicable legal and regulatory provisions. Furthermore, the documents which are to be presented at the Shareholders’ Meeting will be published on the Company’s website www.airliquide.com, under the Shareholders section, at least 21 days prior to the date of the Shareholders' Meeting, in accordance with the applicable legal and regulatory provisions.

The Shareholders’ Meeting shall be webcast live, in full and available via playback on the Group’s website: www.airliquide.com.

The Board of Directors