

Tokyo, March 28, 2016



## Important personnel change

We are pleased to announce that the Shareholders' Meeting and the Board of Directors' Meeting dated March 6<sup>th</sup>, 2016 have resolved important personnel change as follows.

### Personnel changes as of April 1, 2016

	New title	Previous title
Akihiko MORISHA	Director, Senior Advisor	Director, Executive Vice President
Tony CHA	Director, Chief Financial Officer, General Manager, Finance & Accounting Division Supervisor, IT Management Department	Executive Manager, Chief Financial Officer, General Manager, Finance & Accounting Division Supervisor, IT Management Department
Alain JOUET	Director	(newly appointed)

### **Air Liquide in Japan**

Established in 1907 in Japan, as Japan first industrialized, Air Liquide now serves 15,000 customers across the country, particularly in Electronics, thanks to its 2,300 employees. The Group also has a Research and Technology Centre in Tsukuba (near Tokyo) and an Engineering center in Harima (near Kobe). Japan serves as a technology & research base for Air Liquide in Asia and beyond.

### **CONTACTS**

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### **Air Liquide Group**

World leader in gases, technologies and services for Industry and Health, Air Liquide is present in 80 countries with more than 50,000 employees and serves more than 2 million customers and patients. Oxygen, nitrogen and hydrogen have been at the core of the company's activities since its creation in 1902. Air Liquide's ambition is to be the leader in its industry, delivering long-term performance and acting responsibly.

Air Liquide ideas create value over the long term. At the core of the company's development are the commitment and constant inventiveness of its people.

Air Liquide anticipates the challenges of its markets, invests locally and globally, and delivers high-quality solutions to its customers and patients, and the scientific community.

The company relies on competitiveness in its operations, targeted investments in growing markets and innovation to deliver profitable growth over the long-term.

Air Liquide's revenues amounted to € 16.4 billion in 2015 and its solutions that protect life and the environment represented more than 40% of sales. Air Liquide is listed on the Paris Euronext stock exchange (compartment A) and is a member of the CAC 40 and Dow Jones Euro Stoxx 50 indexes.