

## Air Liquide inaugurates its new Paris Innovation Campus, with a fully renovated R&D Center

Today, Air Liquide inaugurates its Paris Innovation Campus on the “Plateau de Saclay”. This new Campus illustrates the Group’s open innovation approach, especially on energy transition & environment, healthcare and digital transformation. It includes Air Liquide’s largest Research & Development Center, a fully renovated 15,000-square-meter facility with 48 laboratories and pilot platforms. From 2019, the Innovation Campus will also host a deep-tech start-up accelerator.

Air Liquide’s **new Paris R&D Center has been fully renovated** with an investment of €50 million. The facility is **the Group’s largest R&D Center** and brings together almost 500 people, including 350 researchers, and 48 laboratories as well as pilot platforms to design and test technologies at larger scale. The R&D Center is also a sustainable development innovation flagship, as it is a **high-performance energy building** allowing to test **new clean energies**. A fuel cell supplies part of the center’s heating, cooling and electricity needs, using hydrogen generated in situ. The building is also equipped with 300 square meters of photovoltaic panels and supplied with 100% renewable energy sources (biomethane and electricity).

On this occasion, **Air Liquide announces that its Campus will host in 2019 a deep-tech start-up accelerator**. Not only will Air Liquide host start-ups but will grant them access to shared experimental facilities and customized support from Air Liquide experts, with the objective to accelerate the industrialisation of their offer.

**François Darchis**, Senior Vice-President and member of the Air Liquide Group Executive Committee, supervising innovation, said: *“Over the past five years, Air Liquide has reinvented its innovation approach, creating a global network of Innovation Campuses, in the United States (Delaware), in Asia (Shanghai, Tokyo) and in Europe (Paris, Frankfurt). Each Campus includes an R&D Center, working in close relation with Operations, and numerous partners, including universities and technology institutes, customers and start-ups. This open innovation strategy combines scientific expertise, capacity to develop technologies and digital solutions, to bring innovative offers to market more rapidly and to better serve our customers and patients.”*

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The world leader in gases, technologies and services for Industry and Health, Air Liquide is present in 80 countries with approximately 65,000 employees and serves more than 3.5 million customers and patients. Oxygen, nitrogen and hydrogen are essential small molecules for life, matter and energy. They embody Air Liquide's scientific territory and have been at the core of the company's activities since its creation in 1902.

Air Liquide's ambition is to lead its industry, deliver long term performance and contribute to sustainability. The company's customer-centric transformation strategy aims at profitable growth over the long term. It relies on operational excellence, selective investments, open innovation and a network organization implemented by the Group worldwide. Through the commitment and inventiveness of its people, Air Liquide leverages energy and environment transition, changes in healthcare and digitization, and delivers greater value to all its stakeholders.

Air Liquide's revenue amounted to 20.3 billion euros in 2017 and its solutions that protect life and the environment represented more than 40% of sales. Air Liquide is listed on the Euronext Paris stock exchange (compartment A) and belongs to the CAC 40, EURO STOXX 50 and FTSE4Good indexes.