



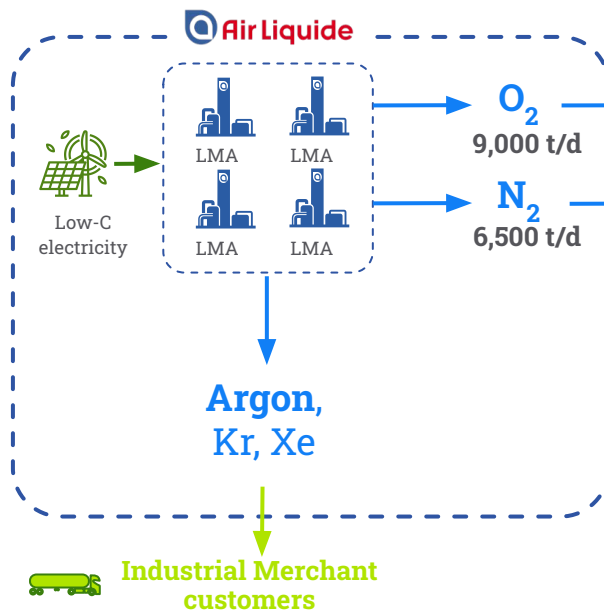
Americas' Largest Oxygen Platform to Support Decarbonization of Industry

June 24, 2024

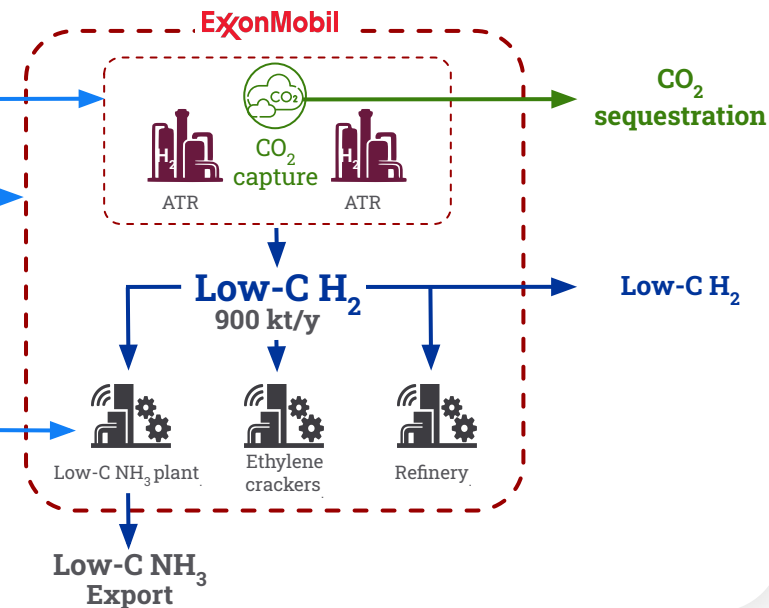


Supporting ExxonMobil Low-Carbon H₂ Project...

\$850m low-carbon O₂ platform



Low-carbon NH₃ production for export



... Leveraging Air Liquide's strengths

A Game Changing Project

- Supporting ExxonMobil **first low-carbon H₂ project**:



-7m tons/year of CO₂ emissions

- **+50%** of Air Liquide **O₂ capacity** in the USGC⁽¹⁾
- **- 2/3** of **CO₂** footprint per ton of O₂
- **#1** source of **Argon**
- **Strategic** source of **Kr, Xe**
- Access for customers to the **largest source of low-carbon H₂** across **Air Liquide's pipeline** system

(1) Texas U.S. Gulf Coast

Air Liquide's Key Success Factors

Innovative technology

- -25% energy
- **Modular** design



#1 Industrial Merchant

- **Argon & Rare gases** distribution capabilities



Extensive H₂ pipelines

- >500 kms
- **Oversized** by design



Customer focus

- **Long term**
- **Partnership**



Partnering with ExxonMobil to Support Decarbonization of Industry

Potentially
largest Air Liquide's investment

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Leading the way on
U.S. Gulf Coast decarbonization

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Illustration of Air Liquide's
leadership in Energy Transition





Q&A

June 24, 2024

