

# THE ANNUAL GENERAL MEETING OF AIR LIQUIDE



- **Every year, Air Liquide's Annual General Meeting is a highlight for its Shareholders: a unique opportunity for interaction and information.**

Air Liquide greatly values every Shareholder's participation and votes, **regardless of the number of shares held**. The Annual General Meeting will be held this year on **Tuesday, May 5, 2026, starting at 3:00 pm at the Palais des Congrès of Paris**. You may find all the information at [airliquide.com](http://airliquide.com) (under *Investors, Annual General Meeting*).

## ↓ NOTICE AND VOTING PROCEDURES **BEFORE** THE MEETING

The procedure applicable to you depends on how you hold your shares.

|  | Receiving the Meeting notice  | Voting <b>BEFORE</b> the Meeting  |
|--|---|---|
| <b>Registered shares, direct or intermediary</b> | <ul style="list-style-type: none"> <li>You receive an invitation <b>from Air Liquide</b> by mail or email (if you have chosen the electronic invitation option).</li> </ul> | <ul style="list-style-type: none"> <li>Online, access online voting through your <a href="#">Shareholder Portal</a>.</li> <li>By mail, complete the voting form received along with the invitation to the Annual General Meeting and return it using the prepaid envelope.</li> </ul> |
| <b>Bearer shares</b>                             | <ul style="list-style-type: none"> <li>You receive an invitation from your <b>financial institution</b>.</li> </ul>   | <ul style="list-style-type: none"> <li>Log in to <b>your financial institution's website</b>, which will indicate the voting system available to you.</li> </ul>  |

## ↓ PARTICIPATION AND VOTING PROCEDURES **DURING** THE MEETING

If you wish to attend the Annual General Meeting in person, you must register in advance by requesting an **admission card**.

|  |   |
|--|---|
| <b>Registered shares, direct or intermediary</b> | <ul style="list-style-type: none"> <li>Online, click on the <i>"I vote or I request an admission card"</i> button on your <a href="#">Shareholder Portal</a>. You will be able to download your admission card directly from the voting website.</li> <li>By mail, check the box <i>"I wish to attend the General Meeting and request an admission card"</i> on the form received and return it using the prepaid envelope.</li> <li>► Shareholder who has already voted: if you have already submitted a vote or appointed a proxy, you may still attend the meeting by requesting a specific <i>"Shareholder having already voted"</i> card, by clicking on <i>"Request an access card"</i>.</li> </ul> |
| <b>Bearer shares</b>                             | <ul style="list-style-type: none"> <li>Contact your financial institution directly to obtain your card.</li> </ul>  |



### GOOD TO KNOW

#### What if you cannot attend the Annual General Meeting but wish to be represented for the vote?

Make sure you are represented by appointing the proxy of your choice:

- **online**: before **May 4, 2026, 3:00 pm**.
- **using a paper form**: before **May 2, 2026, 11:59 pm**.

*Plan ahead: no proxies or powers of attorney can be accepted on the day of the Annual General Meeting.*

#### How can I watch or replay the Annual General Meeting?

The event is broadcast **live on [airliquide.com](http://airliquide.com)**, in French, in English, and in sign language. A replay of the event is then also available on the same website.



### On the day, on site

After signing in, a **tablet** will be handed to you to cast your vote on each of the resolutions presented (if you have not already voted before the Meeting).

For your information, each Shareholder present at the General Meeting receives an **attendance fee**.